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**To:** Microsoft ATR  
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**Subject:** Microsoft's Penalty

Having read through the documentation and having considered the gross nature of the illegal behaviour engaged in by Microsoft Corporation, it is clear that a large cash penalty is the only solution which will force Microsoft to address and correct its behaviour.

This penalty should be:

- 1) Payable only in cash, not in cash equivalents, equipment, goods, or services.
- 2) Microsoft should have no voice in the distribution of this cash penalty. The cash penalty should be administered by and applied by an independent council of non-affected industry experts if it is meant to address industry concerns (such as aid to schools) or remunerative litigation specialists if it is meant to address consumer relief directly.

Any settlement which does involve a drastic monetary penalty for Microsoft will utterly fail to impress upon the company that their behaviour was (and still is while waiting final administration of the current case) not only monopolistic but quite simply illegal.

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